Business Analysis Essentials with Exam

Varighed: 3 Days   **Kursus Kode: GK2919**   **Leveringsmetode: Virtuel deltagelse**

Beskrivelse:

Understand the business analyst's role and responsibilities in a successful project.
In this introductory course, you'll delve into the role and responsibilities of the business analyst (BA)- the communication link between all business areas and a critical player in project success. Learn techniques for ensuring project success every step of the way-from identifying and analyzing potential projects to making sure that the final project product meets the requirements you identified. Through hands-on exercises, you'll learn to define the scope of work and master requirements-gathering techniques that will work for a variety of projects and audiences. You'll consider the unique needs of customers, stakeholders, and the IT department as you work toward building, documenting, communicating, and managing requirements.

Virtuel deltagelse

Et V&C Select kursus indholder nøjagtig det samme som et almindeligt kursus. Før kursusstart modtager man kursusmaterialet. Dernæst logger man på kurset via internettet og ser via sin pc den selvsamme præsentation som de øvrige deltagere, man kommunikerer via chat med underviseren og de øvrige deltagere på kurset. Denne uddannelsesmodel er både tids-og omkostningsbesparende og kan være et oplagt alternativ til almindelig klasseundervisning, hvis man f.eks. har et begrænset rejsebudget.

Målgruppe:

Systems analysts, business analysts, requirements analysts, developers, software engineers, IT project managers, project managers, project analysts, project leaders, senior project managers, team leaders, program managers, testers, and QA specialists.

Agenda:

- What You'll Learn

- Role and importance of the BA

-

- Vocabulary standards and business analysis practices through the use of the IIBA A Guide to the Business Analysis Body of Knowledge (BABOK Guide)

-

- Plan BA requirements activities

-

- Elicit requirements from stakeholders, with an emphasis on interviews

-

- Analyze stated requirements, with an overview of modeling techniques

-

- Document requirements for different types of projects

-

- Verify and validate requirements

-

- Elements of requirements management and communication and the BA's role in them

-

- Elements of solution verification and validation and possible BA roles

-

- Enterprise analysis: choosing appropriate projects

-

- Necessary competencies and best practices of BAs

-

- Waterfall, incremental, and agile lifecycles and how they change BA practices

Forudsætninger:

There are no prerequisites for this course.

Yderligere Kurser:

GK2964, Business Analysis: Requirements Development, Documentation and Management

Indhold:

- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback

- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder

- Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements

- and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization

- Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach

- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization

Column 1

- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

2. Requirements Planning

- Role of the BA in Requirements Planning

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes

Column 2

- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority

Column 3

- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects

- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session

- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews

- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation

- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge

- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case

- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge

- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management

- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis

- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

9. Competencies, Best Practices, and Life Cycle Models

- Competency Proficiency

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document

- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques

- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge

- Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA

- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving

- IT Knowledge

5. Requirements Documentation

- Formal and Informal Documentation and the, Level of Detail Required

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing

- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps

- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

3. Requirements Elicitation

- Role of the BA in Requirements Elicitation
- Investigative approach

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements

- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype

- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models

- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices

- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis

- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation

- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V

- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model

- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements

- Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering

- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis

- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach

- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go

- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out

- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models

- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses

- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing

- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental

- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements

- Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling

- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

6. Requirements Management and Communication

- Throughout the Project and to Decommission

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes

- meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics

- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites

- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements

- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects

- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis

- meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving

- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability

- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go

- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements

- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis

- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes

- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models

- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team

- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis

- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge

- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements

- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model

- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management

- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through

- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials

- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques

- standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes

- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach

- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving

- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

7. Solution Validation and Acceptance

- Testing and Non-Testing Methods

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach

- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes

- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects

- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case

- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting

- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document

- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model

- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge

- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case

- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills

- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements

- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills

- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering

- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach

- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis

- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration

- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models

- Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements

- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline

- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills

- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models

- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach

- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project

- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing

- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case

- Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

10. BA Fundamentals

- Communication Skills

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis

- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis

- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model

- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement

- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach

- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills

- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process

- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming

- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey

- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies

- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices

- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge

- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension

- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

- Role of the BA
- Standardization and Adaptability
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan
- Iterative approach
- Techniques
- Interviews
- Focus groups
- Requirements workshop: Requirements meeting
- Requirements workshop: JAD session
- Brainstorming
- Observation
- Survey
- Prototype
- Document analysis
- Business rules analysis
- Reverse engineering
- Product trials
- Using Analysis to get Stakeholder Feedback and Verify and Validate Developing Requirements
- Value of Modeling Techniques in Analysis
- Modeling Techniques
- Organizational model
- Location model
- Process/flow models
- Use case models
- Data models
- State model
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements
- Verifying and Validating Requirements
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document

- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

11. Case Studies

- Requirements Verification and Validation
- Requirements Sign-Off
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out
- Role of the BA on the Enterprise Analysis Team
- Steps in Enterprise Analysis
- Define the business need
- Techniques for root cause analysis
- Assess capability gaps
- SWOT analysis
- Determine the solution approach
- Define the solution scope
- Define the business case
- Contents of business case
- Who does what?: the BA's limited role in developing a business case
- BA Necessary Competencies
- Analytical thinking and problem solving
- Behavioral characteristics
- Business knowledge
- Communication skills
- Interaction skills
- Software application knowledge
- Best Practices
- Use iterative analysis
- Focus on process improvement
- Apply progressive elaboration
- Check as you go
- Use the investigative approach
- Adopt traceability
- Formalize business analysis through standardization
- Improve communication through modeling
- Life Cycle Models
- Waterfall
- Incremental
- Agile
- Effects on business analysis
- Leadership Skills
- Problem-Solving Skills
- Business Knowledge
- IT Knowledge

12. Exercises

Flere Informationer:

For yderligere informationer eller booking af kursus, kontakt os på tlf.nr.: 44 88 18 00

training@globalknowledge.dk

www.globalknowledge.com/da-dk/

Global Knowledge, Stamholmen 110, 2650 Hvidovre