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## Business Analysis for Projectmanagers

Cursusduur: 2 Dagen    Cursuscode: BAPM

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### Beschrijving:

De complexiteit van IT projecten blijft alsmee toenemen. Bij het afsluiten van projecten gaat men er vanuit dat er kwalitatieve oplossingen worden opgeleverd binnen de vastgestelde tijd en kosten. Business Analysis heeft een grote impact op succesvolle projecten. Een goed begrip van de rol van een Business Analyst in de organisatie en zijn/haar bijdrage aan het project zijn van groot belang. De tools en technieken die worden gebruikt, alsmede de deliverables die worden geleverd door de Business Analyst zijn essentieel om de projectdoelstellingen te kunnen halen.

Projectmanager hebben over het algemeen formele trainingen bijgewoond over PRINCE2, PMI®, IPMA, etc. De meeste projectmanagers hebben echter nooit trainingen gevolgd over Business Analysis, terwijl dit onderwerp steeds belangrijker wordt. Deze cursus slaat een brug tussen het vak Projectmanagement en Business Analysis.

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### Doelgroep:

Project & Program Managers  
PMO Leads & PMO Members  
Senior Managers  
SME's  
Een ieder die geïnteresseerd is in de toepassing van Business Analysis binnen Projectmanagement.

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### Doelstelling:

- Understand the scope of a Business Analysis role and how it complements Project Management
  - Apply numerous world-class Business Analysis techniques in work environment immediately
  - Learn how to better communicate with all project stakeholders using best practice business analysis tools and techniques
  - Appreciate the similarities and differences between Business Analyst and Project Manager roles
  - Plan projects to include requirements analysis and understand requirements engineering
  - Conduct and support requirements elicitation activities and requirements validation that will support the business need
  - Look beyond the delivery of the project to pre- and post-project activities
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## Cursusinhoud:

### Session 1: Introduction to Business Analysis

- Project Management vs Business Analysis
- Importance of Effective Business Analysis
- Role of the BA
- Standardization and Adaptability

### Session 2: Requirements Planning

- Role of the BA in Requirements Planning
- Vision and Scope Document
- Types of Requirements
- Stakeholders
- Business Analysis Plan

### Session 3: Requirements Elicitation

- Role of the BA in Requirements Elicitation
- Investigative approach
- Iterative approach
- Elicitation Techniques

### Session 4: Requirements Analysis

- Need for Analysis
- Using Analysis to get Stakeholder Feedback
- Value of Modelling Techniques in Analysis
- Modelling Techniques
- Types of Requirements
- Business Rules Analysis
- Prioritizing Requirements

### Session 5: Requirements Documentation

- Formal and Informal Documentation and the Level of Detail Required
- Writing for Usability and Comprehension
- Common Requirements Document Defects
- Components of a Formal Requirements Document
- Requirements Verification and Validation
- Requirements Sign-Off

### Session 6: Requirements Management and Communication

- Throughout the Project and to Decommission
- Change Management
- Define a baseline
- Define a change management process
- Identify the Change Authority
- Traceability and Its Uses
- Requirements Attributes
- Requirements Communication

### Session 7: Solution Validation and Acceptance

- Testing and Non-Testing Methods
- Purposes of Validation
- Find defects
- Prove compliance to requirements
- Test Cases and Test Suites
- Challenges in Testing
- Structured Testing
- Role of the BA in Solution Validation: the V Model
- Solution Acceptance and Project Close-Out

## Nadere informatie:

Neem voor nadere informatie of boekingen contact op met onze Customer Service Desk 030 - 60 89 444

[info@globalknowledge.nl](mailto:info@globalknowledge.nl)

[www.globalknowledge.nl](http://www.globalknowledge.nl)

Iepenhoeve 5, 3438 MR Nieuwegein